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Using a community of practice to evaluate falls prevention activity in a residential aged care organisation: a clinical audit

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Table S1. Evaluation of the falls prevention CoP in meeting criteria for an effective clinical audit

CoP, Community of Practice; RAC, Residential Aged Care

Stages of	Summary of elements of effective clinical audit	Audit by falls prevention community of practice (CoP)
Audit Cycle	(Benjamin, 2008)	
1	<p>Clinical audit should assess structure, process, or outcomes of care</p> <p>The audit should be part of a structured programme and should have a local lead</p> <p>Audit should ideally be multidisciplinary</p> <p>Patients should ideally be part of the audit</p>	<p>This audit measured falls and falls injury prevention activity across all 13 sites of a RAC organisation (n=779 beds)</p> <p>Audit formed part of a project investigating the impact of a falls prevention CoP on falls outcomes across 13 RAC sites.</p> <p>Audit training was provided.</p> <p>Researcher-designed planning template used to identify barriers and facilitators to conducting site audits.</p> <p>Falls prevention action led by 1 or 2 CoP members at each site.</p> <p>CoP members led audit assisted by site Nurses, Care Managers and Allied Health Professionals.</p> <p>Residents were surveyed in a separate study</p>

- 2 Choose audit **topics** based on **high risk, high volume**, or **high cost** problems or on national clinical audits, **national** service frameworks, or NICE guidelines
- One in two older people** in RAC **fall annually**; preventing falls for older people is a national priority.
- Cost of falls annually **\$648.2 million AUD**
- A ‘Falls and falls injury prevention activity audit for residential aged care facilities’ developed by the **National Ageing Research Institute** and modified for the RAC setting was selected.
- 3 Derive standards of measurement from **good quality guidelines**
- Audit tool aligns with: **Australian Commission on Safety and Quality in Healthcare**. Preventing falls and harm from falls in older people. Best Practice Guidelines for Australian Residential Care Facilities 2009.
- 4 Use **action plans** to overcome the local barriers to change, and **identify** those responsible for **service improvement**
- Falls prevention CoP formulated **action plan** post audit (**Table 3**)
- CoP members used a **researcher-designed template** to identify staff on site who may assist with audit improvements.
- CoP members leading practice change** at sites.

5	<p>Repeat audit to find out whether improvements in care have been implemented as a result of clinical audit</p> <p>Develop specific mechanisms and systems to monitor and sustain service improvements once the audit cycle has been completed</p>	<p>CoP planning repeat audit following implementation of action plans</p> <p>Falls prevention CoP established with intention of being a sustainable model for falls prevention action and evaluation across the RAC organisation.</p>
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Table S2. CoP identified barriers, facilitators and actions to adoption of falls prevention activities at sites.

CoP, Community of Practice; RAC, Residential Aged Care; Ax, Assessment; NP, Nursing Practitioner; PBS, Pharmaceutical Benefits Scheme

CoP plan	Barriers	Facilitators	CoP Actions
Increase number of residents supplemented with Vitamin D	Not universally prescribed. Individual residents have different GPs with varied opinions on prescribing	Engaging support from Geriatricians in targeting GPs	Engaged geriatricians to assist with preparation of a letter to GPs incorporating evidence based information and benefits of vitamin D supplementation. Letter e-mailed to all RAC site visiting GPs Two Nurse Practitioners who visit 10 RAC sites and have prescribing rights for Vitamin D are providing additional support.

			Raising staff awareness at sites through CoP newsletter
	Cost to resident (not on PBS)	Investigate bulk buying of supplements to reduce cost	Provide information on vitamin D supplementation, including cost versus benefit in the RAC admission package
	Residents with swallowing difficulties may not manage supplement table	Investigate alternate delivery formats through pharmacist	Information provided to all site care managers that supplements are available in liquid drops and by injection
Design mandatory staff falls prevention education	Lack of relevant educational resources	Develop CoP newsletter to disseminate falls prevention information	CoP newsletter "CoPTales" produced providing feedback and information on CoP falls prevention activities. Three issues published.
	Electronic training media cannot be used on staff computers at some sites due to lack of infrastructure.	Engage IT support.	Discussed with IT, audio accessibility has been enabled on site computers.

Some staff will not attend training out of their rostered shifts.	Use multimedia so staff across all shifts can access training.	Exploring multimedia training options. Reviewing current freely available resources versus producing RAC organisation's own tailored resources.	
Cost of providing education across multiple days / shifts.	Survey care staff to find out what they know and think about falls and falls prevention. Break down falls prevention training into modules that could be presented on site at the end of staff meetings or handovers.	Developing interactive and experiential training focussing on intrinsic (resident) and extrinsic (environmental) risk factors and staffs role regarding both. Pilot study of Care staff indicates staff would like falls prevention reminders such as checklist. Survey of care staff has been extended across eight RAC sites to further inform education design. Mandatory falls prevention training is being incorporated into the two day new RAC staff orientation package.	
Adopt standardised fall definition	Many definitions in existence Clinical	Engaging support from research academics to assist with interpretation	Implemented fall definition by Lamb et al 2005. Writing clinical explanations for falls reporting.

interpretation can impact

reliability of reporting

Write falls

Unco-ordinated approach

Engaging support from research

Developing written processes for falls prevention

prevention policy

to falls prevention due to

academics for policy writing.

activities

for

lack of clear guidelines.

Updated RAC software will

including regular standardised falls monitoring feedback

implementation

allow easier review of falls

to site staff.

incidents

Using new software at four RAC sites to display monthly

falls incident trends in a graph displayed in staff

handover room

Policy has to incorporate

Engaging assistance from

Writing new falls management policy that focusses on

the organisations other

Document Controller (recently

prevention in conjunction with all stakeholder groups

care provision domains for

employed by the RAC

community dwelling

organisation to assist with

elderly and younger people

policy writing)

with disabilities.

<p>Improve falls risk Ax process</p>	<p>Many falls risk assessment tools exist resulting in confusion as to selection of most appropriate.</p>	<p>Engaging support from research academics via CoP in finding suitable tools for consideration.</p>	<p>5 falls risk assessment tools designed for RAC settings were reviewed. The Queensland falls assessment and management plan (FAMP) has been selected and tailored for adoption based on their RAC site requirements.</p>
<p>Staff confusion regarding responsibility for completing the Ax tool. Review of residents post fall is challenging for allied health staff employed part time</p>	<p>Staff confusion regarding responsibility for completing the Ax tool. Review of residents post fall is challenging for allied health staff employed part time</p>	<p>Discussing at RAC site staff meetings</p>	<p>Discipline specific responsibilities for completing items within the Ax tool have been negotiated so tasks are shared.</p> <p>Process guidelines for falls risk Ax tool item completion are being written. All residents will receive a falls risk Ax on admission.</p> <p>The times for repeating the falls risk Ax tool is being negotiated.</p>

<p>Improve delivery of balance exercise programs provided</p>	<p>Low contact hours by professional staff to supervise therapy assistants implementing exercises.</p>	<p>Discuss with physiotherapists at all RAC sites re-review of balance exercise programs for residents with capability of completing balance exercises of sufficient challenge.</p>	<p>Met with RAC site physiotherapists regarding use of supervised individual or group balance exercises to challenge the resident's limit of stability aiming for two hours per week cumulatively. RAC site physiotherapists are educating therapy assistants regarding how to challenge a resident's limits of stability when assisting with balance exercises.</p>
	<p>Time demands by other tasks limit ability to provide optimal therapeutic dosage.</p>		<p>Alert government agencies to therapy staffing levels as they do not have the opportunity to provide balance exercises to eligible individuals at the therapeutic dosage for improvement.</p>
<p>Design resident falls prevention education</p>	<p>Many residents are cognitively impaired which is a challenge to educating and adopting</p>	<p>Engage staff to assist residents to prevent falls through reminders and setting up a safe environment.</p>	<p>Addressed through staff education actions above.</p>

falls prevention actions

independently.

Lack of resident
compliance with falls
prevention activities.

Survey residents with better
levels of cognition to find out
what they know and think about
falls and falls prevention to
further inform resource design.

Surveying residents across six participating RAC sites.

Lack of educational
resources.

Make resources available
through site CoP members
Information should be pictorial
and written not just verbal.

Developing educational resources in appropriate formats
for older learners. Therapy assistants to assist with
delivery.
