Australian Health Review, 2022, 46, 279–283 https://doi.org/10.1071/AH21063

Perspective

# Digital health and precision prevention: shifting from disease-centred care to consumer-centred health

*Oliver J. Canfell* <sup>(b)</sup> <sup>1,2,3,4,6,7</sup> BExNuSc, MDietSt, PhD, APD, Research Fellow – Digital Health Transformation

*Robyn Littlewood*<sup>4</sup> BSc, PGDipNutrDiet, GCELead, MMedSci, PhD, FDA, Chief Executive Officer, Adjunct Professor

Andrew Burton-Jones<sup>3</sup> BCom(Hons), MInfSys, PhD, Professor – Business Information Systems

*Clair Sullivan*<sup>1,4,5</sup> MBBS(Hons), MD, FRACP, FAIDH, CHIA, Clinical Informatics Director – Research, Consultant Endocrinologist, Associate Professor of Clinical Informatics

<sup>1</sup>Centre for Health Services Research, Faculty of Medicine, The University of Queensland, Brisbane, Qld, Australia. Email: c.sullivan1@uq.edu.au

<sup>2</sup>Digital Health Cooperative Research Centre, Australian Government, Sydney, NSW, Australia.

<sup>3</sup>UQ Business School, Faculty of Business, Economics and Law, The University of Queensland, Brisbane, Qld, Australia. Email: abj@business.uq.edu.au

<sup>4</sup>Health and Wellbeing Queensland, Queensland Government, Brisbane, Qld, Australia.

Email: hwqld\_exec@hw.qld.gov.au

<sup>5</sup>Metro North Hospital and Health Service, Department of Health, Queensland Government, Brisbane, Qld, Australia. Email: clair.sullivan@health.qld.gov.au

<sup>6</sup>Present address: Level 5, Health Sciences Building, Faculty of Medicine, The University of Queensland, Herston, Qld, Australia.

<sup>7</sup>Corresponding author. Email: o.canfell@uq.edu.au

**Abstract.** Digital disruption and transformation of health care is occurring rapidly. Concurrently, a global syndemic of preventable chronic disease is crippling healthcare systems and accelerating the effect of the COVID-19 pandemic. Healthcare investment is paradoxical; it prioritises disease treatment over prevention. This is an inefficient break–fix model versus a person-centred predict–prevent model. It is easy to reward and invest in acute health systems because activity is easily measured and therefore funded. Social, environmental and behavioural health determinants explain  $\sim$ 70% of health variance; yet, we cannot measure these community data contemporaneously or at population scale. The dawn of digital health and the digital citizen can initiate a precision prevention era, where consumer-centred, real-time data enables a new ability to count and fund population health, making disease prevention 'matter'. Then, precision decision making, intervention and policy to target preventable chronic disease (e.g. obesity) can be realised. We argue for, identify barriers to, and propose three horizons for digital health transformation of population health towards precision prevention of chronic disease, demonstrating childhood obesity as a use case. Clinicians, researchers and policymakers can commence strategic planning and investment for precision prevention of chronic disease to advance a mature, value-based model that will ensure healthcare sustainability in Australia and globally.

**Keywords:** eHealth, preventive medicine, public health, public health informatics, medical informatics, noncommunicable diseases, childhood obesity, healthcare systems.

Received 26 February 2021, accepted 4 August 2021, published online 10 December 2021

## A system under pressure

Chronic disease is the leading cause of ill health, disability and death in Australia.<sup>1</sup> More than one-third (38%) of this burden is preventable.<sup>1</sup> There are at least two healthcare models for addressing this burden: break–fix (current) and predict–prevent. Predict–prevent is the most efficient; every prevention dollar

invested saves approximately US\$27 long term.<sup>2</sup> The break–fix (disease-centred, acute care) system only explains  $\sim$ 20% variance in population health.<sup>3</sup> Australia's healthcare investment logic is paradoxical: 40% (A\$74 billion) is necessary to fuel break–fix healthcare but only 9.6% (A\$17.9 billion) supports disease prevention.<sup>4</sup> This inequitable investment model is

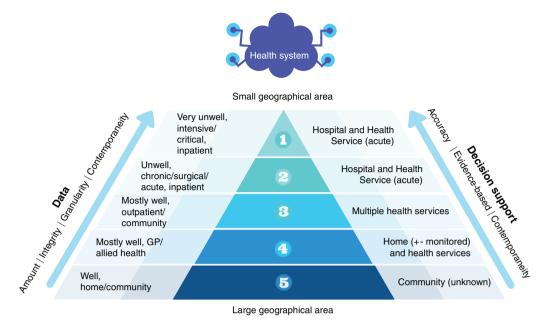


Fig. 1. Population health data pyramid from a health system perspective in Australia.

unsustainable considering our ageing population and growing burden of chronic disease.

Perversely, Australia's health services are rewarded for failing to keep populations well; every sick patient treated is counted as activity and funded, and there is minimal incentivisation to reduce hospitalisations. It is difficult to incentivise and reward improvements to population health in Australia when it is not measured in a contemporaneous, actionable way to enable funding. Measurement of populations currently comprises retrospective point prevalence surveys, clinical research and disease registries. The maxim 'what is measured, matters'<sup>5</sup> is missing in population health but certainly holds true for acute care; this underpins the current paradoxical investment model favouring break–fix.

## Digital health and precision prevention

Digital health enables measurement of health care delivery for every patient in real time. Social, environmental and behavioural health indicators explain ~70% of health variance, yet are not measured meaningfully, and so are poorly funded.<sup>6</sup> A solution for measuring population health and making disease prevention 'matter' is digital health. Digital transformation has resulted in 22.68 million My Health Records<sup>1</sup> and 65% of public hospitals using an electronic medical record (EMR) platform to manage clinical information.<sup>7</sup> Digital health has yielded significant data availability, decision support, clinical informatics and innovative benefits (e.g. precision medicine, artificial intelligence) to the break–fix system.<sup>8</sup> These have improved acute health outcomes and system monitoring but at significant cost (\$1.26 billion in Queensland)<sup>9</sup> and with minimal effect on overall population health.

Digital health applied to the prevention sector could leverage real-world evidence (RWE), i.e. health information derived from contemporaneous, dynamic and consumer-centred sources, such as EMRs, electronic health records (EHRs), mobile health (mHealth) applications and digital wearables.<sup>10</sup> Aggregation

and meaningful presentation of this preventive data enables: (1) advancement from static and retrospective to accurate and real-time measurement of population health; (2) precision prevention interventions, targeting precise, at-risk groups or communities by tailoring interventions to unique characteristics, modifying care delivery systems or implementing targeted policy or macroenvironmental changes that are customised to each group based on *risk* and *need*;<sup>11</sup> and (3) monitoring population health intervention and 'counting' improvement (via near real-time changes in health determinants, chronic disease risk factors and prevalence, and wellbeing indicators) to create deliverables to justify the necessary funding shift to enable an efficient predict–prevent model.

Demonstrating childhood obesity as a use case, we highlight three barriers to this funding shift and propose three digital horizons<sup>12</sup> to guide health system, organisational and policy decision makers towards precision prevention.

## Barriers to digital investment for disease prevention

## Investment myopia

Investment in digital health has exploded. Australia's digital health market was valued at US\$1.599 billion in 2018 and US\$1.851 billion in 2020.<sup>13</sup> Globally, strategic publications in digital health have likewise surged, reflecting years of iterative, multi-national investments and rapidly advancing technologies.<sup>14–16</sup> Despite this growth, the acute sector and disease treatment remain the focus. Prevention is discussed in abstract, conceptual and future-focused terms with little concrete commitment to preventive investment and transformation, likely because there is limited ability to measure prevention delivery and outcomes. This myopic investment strategy that enables break–fix over predict–prevent is explainable from an institutional perspective. Policymakers invest in a system that is easily measurable by counting care delivery in acute health services, a behaviour explained by a complex mix of habits, norms,

Horizon	Action
Horizon 1: Building digital health prevention	• Map data required to inform preventive decision making for chronic disease prevention – for patients, communities, priority populations, health system and government sectors.
foundations	• Integrate existing and generate new data infrastructure to support aggregation, hosting and operationalising of data to inform preventive decision making, especially to unite health, education, social and environmental sectors.
	• Curate digital citizens, where consumer-owned data on determinants of health (social, biomedical, behavioural) is securely collected in real time via digitally validated apps/wearables (in partnership with industry), aggregated around the consumer themselves for trust and ownership and not siloed in government departments or vendors. This data is visible in real time to inform clinical and public sector decision making. Data richness is enabled by partnering with mHealth, wearable and digital health behaviour change interventions to support continuous data flow.
	• Build interoperability between fragmented data systems across sectors and the continuum of care.
	• Deploy change making and organisational readiness initiatives to support funding and subsequently policy shifts towards preventive digital transformation.
	• Develop digital literacy in the context of prevention; (1) adopt a multi-modal and multi-strategy hub-and-spoke model of digital literacy education to reach underserved, priority areas (communities) and integrate into workforce education and training (tertiary); (2) incentivise participation for priority populations (e.g. culturally and linguistically diverse peoples) and communities.
	• Embed sectoral prevention divisions, high-level digital health champions (Board/Executive) and conjoint positions to drive partnership, system interoperability and a shared vision.
Horizon 2: Transforming pre-	• Optimise existing digital workflows with preventive clinical decision support systems to optimise preventive care.
	• Redesign old and build new clinical and community workflows that ensure routine and standardised collection of actionable preventive data on the determinants of health.
·	• Integrate high-value predictive analytics for disease across the life course, supported by localised referral pathways, actionable, evidence-based preventive intervention, practitioner training and iterative validation and evaluation to drive continuous improvement.
	• Develop digital infrastructure to aggregate real-world data from social, biomedical, environmental and behavioural determinants of health and analyse this data in real time with innovative analytics (decision support, artificial intelligence and prediction) to support targeted prevention decisions and funding at a community and population scale.
Horizon 3: A learning system of precision	• Hub and spoke digital models of care that are underpinned by centralised, interoperable data systems that are state/nationally owned rather than organisationally owned and shared by healthcare and prevention service providers.
prevention	• Prevention transcends individual diseases – it is systemic. All data captured contributes to a real time, learning healthcare system driven by prevention.
	• Use shared population data infrastructure to precisely deliver preventive interventions for specific chronic diseases based on collective social, biomedical, environmental and behavioural risk.
	• Genomics screening drives preventive decision making across the life course – for populations (precision health) and individuals (precision medicine).
	<ul> <li>Map existing and pilot new digital interventions in emerging areas – artificial intelligence, machine learning, medical robotics, remote monitoring, virtual care – across the prevention continuum to achieve a learning system of prevention.</li> <li>Evidence-based digital models of care are synthesised into digital clinical practice guidelines and inform future workforce</li> </ul>
	<ul><li>education and training.</li><li>Policy is strengthened to include incentivisation for health services and communities curating well consumers, and reward for reducing hospitalisations related to chronic disease.</li></ul>

Table 1. Three horizons framework for digital health transformation towards precision prevention of chronic disease in Australia

assumptions and interest.<sup>17</sup> The investment strategy reinforces the status quo rather than transforming it.

## Disease-centred data and health care

Rapid digital health transformation has enabled RWE in acute clinical care. In hospitals, an unwell patient, and treatment of disease, forms the epicentre of data collection. Rich clinical data is necessary for every patient, every time, in real time. This disease-centred data drives contemporaneous, accurate and risk-based decision making to improve patient care. The amount, integrity, granularity and contemporaneity of this data evaporates as the 'well' patient is discharged and isolated from the system (and from real-time data collection)<sup>8,18</sup> (see Figure 1).

In contrast, data currently used for disease prevention is often years old and captured as point prevalence snapshots. RWE for preventive health (i.e. social, environmental and behavioural) exists in pockets of data excellence; data is rich and plentiful but severely fragmented, aged and static across sectors.<sup>18</sup> To realise precision prevention, consumers (well patients) must be the epicentre of real-time data collection and aggregation for preventing chronic disease.

## Consumer privacy

Privacy concerns around the secondary use of data have underpinned a lack of strategic use of data for population disease prevention. Consumers understand the benefits of secondary use of health data if a balance between individual privacy and public benefit is maintained.<sup>19</sup> We hypothesise that the COVID-19 pandemic may contribute to slowly dissolving public fear around secondary data usage in coming years. Trust, transparency, open public dialogue, consumer feedback loops and robust policies are crucial.

Use	e case: childhood c	ase: childhood obesity		
	Horizon 1	Now	Future	RWE, real-world evidence
		Risk data is siloed and static, and not used for decision-making.	Strongest risk data (e.g pre- pregnancy BMI, infant weight gain in 1st year, maternal smoking, low SES) is geospatially mapped across determinants of obesity (22,25).	Single consumer-centred EHR linking pre-pregnancy, pregnancy, early years, adolescence & adulthood.
	Building digital health prevention foundations	No interoperable data systems for social, behavioural or environmental determinants of obesity.	Risk data from RWE is presented in real-time to decision-makers at key timepoints (e.g. first 1000 days, adolescence).	High-level champions across sectors drive partnered investment in early years prevention initiatives.
		No single EHR across lifecourse.	Validated health promotion digital apps/wearables are recommended by clinicians and health promotion agencies for parents/families (24).	Upskill health professionals in rural/remote and priority population areas in digital literacy (via telementoring, microcredentialling, graduate degree).
	Horizon 2	Now	Future	
		Digital workflows prioritise treatment interventions and referrals.	New digital workflows across sectors prioritise collecting and aggregating risk data in early years.	Parents/families are digital citizens- strategic industry and commercial partnerships means consumer lifestyle data is curated and visible in real-time to clinicians and trusted organisational decision-makers (18).
	Transforming preventive care using data and analytics	Consumer-owned lifestyle/behavioural data is "hidden" and inoperable.	Predictive analytics from the first 1000 days are integrated into routine care (e.g i-PATHWAY) (21,22).	New community, school and sport digita workflows collect actionable risk data or social, environmental and behavioural determinants of obesity (18).
		Prevention is "one-size fits all" via health promotion initiatives.	Clinical decision-support recommends evidence-based, multimodal preventive interventions based on risk score (20).	An information environment presents aggregated preventive data and applies analytics (i.e. descriptive, predictive and simulation modelling) to inform high- value data-driven decision-making (18).
	Horizon 3	Now	Future	
		Single or multi-disciplinary isolated models of care.	All data entered is used to improve preventive care for future children/families. Integrated models of digital care	Artifical intelligence (with continuous monitoring and retraining) is used to optimise predictive analytics across lifecourse.
	A learning system of precision prevention	Myopic investment behaviours reinforce break-fix healthcare.	across prevention continuum that reach priority, underserved populations (e.g rural, Pacific peoples). Communities own and lead these models (23).	Health services and communities are incentivised and rewarded for maintaining healthy weight in children. Obesity prevention transcends
		Obesity prevention (incl. data) is owned by the health sector.	Investment prioritises precision health and precision preventive medicine (risk-and family-based multicomponent intervention).	Agriculture and other sectors (based on health determinants) operate in partnered, collective action (23).

Fig. 2. Childhood obesity: a use case of the three horizons framework<sup>12</sup> for digital health transformation towards precision prevention of chronic disease.<sup>18,20–25</sup> BMI, body mass index; SES, socioeconomic status.

## A new direction

Real-time, consumer-centred aggregation of data on determinants of health is critical for building the digital foundations for precision prevention. New global strategy is aligned with this direction; the World Health Organization Global Strategy on Digital Health outlines a strategic priority to 'advocate people-centred health systems that are enabled by digital health'<sup>16</sup>.

Several state jurisdictions in Australia (Queensland, New South Wales, Western Australia) are pivoting their information systems from disease-specific registries to consumer-centred EMRs. For this perspective, we leveraged the Queensland Digital Health Clinical Charter and its three horizons<sup>12</sup> for digital transformation of acute hospital care to propose three new horizons for precision prevention of chronic disease (Table 1).

Figure 2 presents a use case of precision prevention for childhood obesity mapped to our three horizons. The purpose is to provide a pragmatic foundation to guide digital health investment, decision making and research for precision prevention in Australia.

## Australia's opportunity

Digital health transformation is difficult and lengthy. The greatest challenges for precision prevention will be securing societal unity and support, transforming investment behaviours and digitally uniting a fragmented public sector to measure and make population health 'matter'. Beginning with (a) mapping preventive data points and data assets and (b) engaging with multi-sectoral prevention stakeholders to co-produce a roadmap for advancing the three horizons for precision prevention, Australia can shift from low-value break–fix to high-value predict–prevent for chronic disease to ensure healthcare sustainability.

## Data availability

Data sharing is not applicable as no new data were generated or analysed during this study.

## **Competing interests**

The authors declare that they have no competing interests.

### **Declaration of funding**

This research was supported by the Digital Health Cooperative Research Centre, Australian Government (DHCRC-0083).

## Acknowledgements

OJC is supported by the Digital Health Cooperative Research Centre (DHCRC) 'Bringing digital excellence to clinical excellence' project (DHCRC-0083), which is co-funded by Queensland Health, The University of Queensland and DHCRC. DHCRC is funded under the Commonwealth Government's Cooperative Research Centres Program. CS would like to acknowledge Dr Magid Fahim for his contribution to Figure 1.

#### References

- 1 Australian Institute of Health and Welfare (AIHW). Australia's health 2020. Canberra: AIHW, Australian Government; 2020.
- 2 Masters R, Anwar E, Collins B, Cookson R, Capewell S. Return on investment of public health interventions: a systematic review. J Epidemiol Community Health 2017; 71(8): 827–34. doi:10.1136/jech-2016-208141
- 3 New Zealand Health and Disability System Review. Final report / Pūrongo whakamutunga. Wellington: New Zealand Health and Disability System Review; 2020.
- 4 Australian Institute of Health and Welfare (AIHW). Health expenditure Australia 2017–18. Canberra: AIHW, Australian Government; 2019.
- 5 Drucker P. The practice of management. Routledge; 2007.
- 6 Hekler E, Tiro JA, Hunter CM, Nebeker C. Precision health: the role of the social and behavioral sciences in advancing the vision. *Ann Behav Med* 2020; 54(11): 805–26. doi:10.1093/abm/kaaa018
- 7 McDonald K. Continued growth in EMR adoption. Pulse+IT; 2020. Available at https://www.pulseitmagazine.com.au/blog/5827-continued-growth-in-emr-adoption
- 8 Eden R, Burton-Jones A, Scott I, Staib A, Sullivan C. Effects of eHealth on hospital practice: synthesis of the current literature. *Aust Health Rev* 2018; 42(5): 568–78. doi:10.1071/AH17255
- 9 Queensland Health. eHealth investment strategy. Queensland Health, Queensland Government; 2015.
- 10 Sherman RE, Anderson SA, Dal Pan GJ, et al. Real-world evidence what is it and what can it tell us? N Engl J Med 2016; 375(23): 2293–7. doi:10.1056/NEJMsb1609216
- Gillman MW, Hammond RA. Precision treatment and precision prevention: integrating "below and above the skin". *JAMA Pediatr* 2016; 170(1): 9–10. doi:10.1001/jamapediatrics.2015.2786
- 12 Sullivan C, Staib A, McNeil K, Rosengren D, Johnson I. Queensland Digital Health Clinical Charter: a clinical consensus statement on

priorities for digital health in hospitals. *Aust Health Rev* 2020; 44(5): 661–5. doi:10.1071/AH19067

- 13 Australian Trade and Investment Commission. Why Australia for digital health. Canberra: Australian Government; 2019.
- 14 Australian Digital Health Agency (ADHA). Safe, seamless and secure: evolving health and care to meet the needs of modern Australia. Australia's national digital health strategy. Canberra: ADHA, Australian Government; 2017.
- 15 Danish Health and Medicines Authority (DHMA). Digital health strategy 2018–2022. DHMA; 2018.
- 16 World Health Organization (WHO). Global strategy on digital health 2020–2025. Geneva: WHO; 2020.
- 17 Burton-Jones A, Akhlaghpour S, Ayre S, Barde P, Staib A, Sullivan C. Changing the conversation on evaluating digital transformation in healthcare: insights from an institutional analysis. *Inf Organ* 2020; 30(1): 100255. doi:10.1016/j.infoandorg.2019.100255
- 18 Predmore Z, Hatef E, Weiner JP. Integrating social and behavioral determinants of health into population health analytics: a conceptual framework and suggested road map. *Popul Health Manag* 2019; 22(6): 488–94. doi:10.1089/pop.2018.0151
- 19 Hutchings E, Loomes M, Butow P, Boyle FM. A systematic literature review of health consumer attitudes towards secondary use and sharing of health administrative and clinical trial data: a focus on privacy, trust, and transparency. *Syst Rev* 2020; 9: 235. doi:10.1186/s13643-020-01481-9
- 20 Askie LM, Espinoza D, Martin A, et al. Interventions commenced by early infancy to prevent childhood obesity – The EPOCH Collaboration: an individual participant data prospective meta-analysis of four randomized controlled trials. *Pediatr Obes* 2020; 15(6): e12618. doi:10.1111/ ijpo.12618
- 21 Canfell O. i-PATHWAY: a clinical prediction model to prevent childhood obesity. PhD thesis. The University of Queensland; 2020.
- 22 Canfell OJ, Littlewood R, Wright ORL, Walker JL. i-PATHWAY: Development and validation of a prediction model for childhood obesity in an Australian prospective birth cohort. *Journal of Paediatrics and Child Health.* 2021; 57(8): 1250–58. doi:10.1111/jpc.15436
- 23 Health and Wellbeing Queensland. Strategic Plan 2020–2024. Health and Wellbeing Queensland, Queensland Government; 2020.
- 24 Mathews SC, McShea MJ, Hanley CL, Ravitz A, Labrique AB, Cohen AB. Digital health: a path to validation. *NPJ Digit Med* 2019; 2(1): 38. doi:10.1038/s41746-019-0111-3
- 25 Woo Baidal JA, Locks LM, Cheng ER, Blake-Lamb TL, Perkins ME, Taveras EM. Risk factors for childhood obesity in the first 1,000 days: a systematic review. *Am J Prev Med* 2016; 50(6): 761–79. doi:10.1016/j. amepre.2015.11.012