

# Australian Health Review

## CONTENTS Volume 38, Number 3, 2014

### HEALTH WORKFORCE

Sustaining supply of senior academic leadership skills in a shortage environment: a short review of a decade of dental experience

*Estie Kruger, Lisa Heitz-Mayfield and Marc Tennant* 243

Portfolio careers for medical graduates: implications for postgraduate training and workforce planning

*Harris A. Eyre, Rob D. Mitchell, Will Milford, Nitin Vaswani, Steven Moylan* 246

An approach to building research capacity for health practitioners in a public health environment: an organisational perspective

*Julie Hulcombe, Jennifer Sturgess, Tina Souvlis and Cate Fitzgerald* 252

### MODELS OF CARE

Electronic patient journey boards a vital piece of the puzzle in patient flow

*Kevin W. Clark, Susan Moller and Lauri O'Brien* 259

Effect of weekend physiotherapy provision on physiotherapy and hospital length of stay after total knee and total hip replacement

*Zoe L. Maidment, Brenton G. Hordacre and Christopher J. Barr* 265

Strength in unity: the power of redesign to align the hospital team

*Anthony Bell, Alastair Cochrane, Sally Courtice, Kathy Flanigan, Mandeep Mathur and Daniel Wilckens* 271

Expanding emergency department capacity: a multisite study

*Julia L. Crilly, Gerben B. Keijzers, Vivienne C. Tippett, John A. O'Dwyer, Marianne C. Wallis, James F. Lind, Nerolie F. Bost, Marilla A. O'Dwyer and Sue Shiels* 278

### HEALTH POLICY

Governance, transparency and alignment in the Council of Australian Governments (COAG) 2011 National Health Reform Agreement

*Gianluca Veronesi, Kirsten Harley, Paul Dugdale and Stephanie D. Short* 288

Research governance as a facilitator for ethical and timely research? Learning from the experience of a large government-funded multisite research project

*Jennifer L. Smith-Merry and Merrilyn M. Walton* 295

Practice nurse involvement in general practice clinical care: policy and funding issues need resolution

*Hossein Haji Ali Afzali, Jonathan Karnon, Justin Beilby, Jodi Gray, Christine Holton and David Banham* 301

### HEALTH CONSUMERS

Effect of a maternity consumer representative training program on participants' confidence and engagement

*Bec M. Jenkinson, Joanne Smethurst, Rhonda Boorman and Debra K. Creedy* 306

### HEALTH SERVICES RESEARCH

Can monitoring consumer requests for opioid-replacement therapy improve access to treatment?

*Warren Harlow, Brenda Happell, Graeme Browne and Matthew Browne* 312

Using capacity alert calls to reduce overcrowding in a major public hospital

*Sankalp Khanna, Justin Boyle and Kathryn Zeitz* 318

Public sector residential aged care: identifying novel associations between quality indicators and other demographic and health related factors

*Kirsten J. Moore, Colleen J. Doyle, Trisha L. Dunning, Ann T. Hague, Lucas A. Lloyd, Jo Bourke and Stephen D. Gill* 325

Tracking the patient journey by combining multiple hospital database systems

*Andy Wong, Erhan Kozan, Michael Sinnott, Lyndall Spencer and Robert Eley* 332

Identifying maternity services in public hospitals in rural and remote Australia

*Jo Longman, Jennifer M. Pilcher, Deborah A. Donoghue, Margaret Rolfe, Sue V. Kildea, Sue Kruske, Jeremy J. N. Oats, Geoffrey G. Morgan and Lesley M. Barclay* 337

Intravascular device use, management, documentation and complications: a point prevalence survey

*Karen A. New, Joan Webster, Nicole M. Marsh and Barbara Hewer on behalf of the Royal Brisbane and Women's Hospital Intravenous Access Research Council* 345

Examination of the perception of communication and collaboration in a neonatal intensive care unit: a decade on, has it changed?

*Laurene Aydon, Kathy Martin and Elizabeth Nathan* 350

Factors associated with transfers from healthcare facilities among readmitted older adults with chronic illness

*Tasmeen Islam, Beverly O'Connell and Mary Hawkins* 354

# 2013-14 Membership Applications and Renewals

## Tax Invoice



PO Box 78 Deakin West ACT 2600 t: +61 2 6162 0780  
ABN: 49 008 528 470 f: +61 2 6162 0779  
E: admin@ahha.asn.au

### Early Bird (before 13/6/13)

### Australian Overseas

|   |                                 |                                 |                                 |
|---|---------------------------------|---------------------------------|---------------------------------|
| Student*  | <input type="checkbox"/> \$221  | <input type="checkbox"/> \$226  | <input type="checkbox"/> \$303  |
| Personal  | <input type="checkbox"/> \$296  | <input type="checkbox"/> \$303  | <input type="checkbox"/> \$417  |
| Associate / Corporate                               | <input type="checkbox"/> \$1186 | <input type="checkbox"/> \$1216 | <input type="checkbox"/> \$1656 |
| Institutional / Academic<br>(See 2013-14 fee scale) | <input type="checkbox"/> over   |                                 |                                 |

All fees are GST inclusive

\*Documentation required to verify status as a student. All prices for Australian membership include GST and are in Australian dollars.

## Member Details

Name .....  
Position .....  
Organisation .....  
Postal Address .....  
Suburb ..... State ..... Postcode .....  
Phone ..... Fax .....  
E-mail .....

Institutional members please specify an IP address to enable staff access to online publications .....

### Your Membership Includes

- E-Healthcare Brief** - Twice weekly news and AHHA
- AHHA Events listing** - A quarterly reminder of all the AHHA great health events coming up - discounts apply
- The Health Advocate** - The AHHA's respected magazine, published 5 times a year (normally \$25 subscription)
- Australian Health Review** - Internationally respected peer reviewed journal (normally \$200 subscription)

## Payment Details

Amount in AUD\$ to be paid by credit card, bank transfer or cheque.

- Cheques** should be made payable to Australian Healthcare & Hospitals Association
- Bank Transfer:** BSB: 062 900 Account: 008 00811 AHHA
- Credit Card Payments: (please note—an additional 3% processing fee applies)**

- American Express  Diners
  - Mastercard  Visa
- Amount .....

Cardholder Name .....  
Card Number .....  
Expiry ..... Validation Number .....  
Authorised Signature .....

This membership form becomes a tax invoice upon completion and payment.  
Please contact us on admin@ahha.asn.au if you require further proof of purchase.  
Please retain a copy for your records

**\* AHHA is a Health Promotion Charity with Deductible Gift Recipient status. All Donations and membership fees are fully tax deductible**

# Membership



## Membership Fees 2013-14

|  | 2013-14 FINAL (rounded)   |                   |                           |                   |
|--|---------------------------|-------------------|---------------------------|-------------------|
|  | Australian                |                   | Overseas                  |                   |
|  | Early Bird fee pre 3/6/13 | Fee from 3/6/2013 | Early Bird fee pre 3/6/13 | Fee from 3/6/2013 |
| Student  | \$221                     | \$226             | \$296                     | \$303             |
| Personal   | \$296                     | \$303             | \$407                     | \$417             |
| Associate / Corporate Companies providing products and services to health care providers | \$1,186                   | \$1,216           | \$1,616                   | \$1,656           |

| Full members (Health Services/<br>Academic and Research Institutes) |                           |            |                           |                 |
|---|---------------------------|------------|---------------------------|-----------------|
| Gross Operating Expenditure (x 1,000,000)                           |                           |            | Early Bird Fee pre 3/6/13 | Fee from 3/6/13 |
| Band  | Equal to or greater than: | Less than: |                           |                 |
| 1   | \$0                       | \$10       | \$1,909                   | \$1,957         |
| 2   | \$11                      | \$25       | \$3,817                   | \$3,913         |
| 3   | \$26                      | \$50       | \$8,911                   | \$9,134         |
| 4   | \$51                      | \$100      | \$14,922                  | \$15,295        |
| 5   | \$101                     | \$250      | \$18,178                  | \$18,632        |
| 6   | \$251                     | \$400      | \$24,201                  | \$24,806        |
| 7   | \$401                     | \$550      | \$30,010                  | \$30,760        |
| 8   | \$551                     | \$700      | \$37,216                  | \$38,147        |
| 9   | \$701                     | \$850      | \$42,487                  | \$43,549        |
| 10  | \$851                     | and over   | \$48,510                  | \$49,723        |

\*Fee includes GST - valid from July 1, 2013 to June 30, 2014

\*All Membership fees are fully tax deductible as AHHA has charitable and DGR status

### For more information:

**Website:** [www.ahha.asn.au](http://www.ahha.asn.au)  
**Email:** [admin@ahha.asn.au](mailto:admin@ahha.asn.au)  
**Tel:** 02 6162 0780  
**Fax:** 02 6162 0779  
**Address:** PO Box 78 Deakin West ACT 2600

# More people in health and community services choose HESTA for their super



Your super fund can make a lifetime of difference

- ✓ Run only to benefit members
- ✓ Low fees
- ✓ A history of strong returns

[hesta.com.au](http://hesta.com.au)



*'Super Fund of the Year'*



Product ratings are only one factor to be considered when making a decision. See [hesta.com.au/ratings](http://hesta.com.au/ratings) for more information. H.E.S.T. Australia Ltd ABN 66 006 818 695 AFSL No. 235249, the Trustee of Health Employees Superannuation Trust Australia (HESTA) ABN 64 971 749 321. For more information, call 1800 813 327 or visit [hesta.com.au](http://hesta.com.au) for a copy of a Product Disclosure Statement which should be considered when making a decision about HESTA products.

# justhealth

## consultants

experience  
knowledge  
expertise  
understanding

*Providing quality professional services to the Australian health industry*

Governance training

Ongoing mentoring

Activity Based Funding advice

Organisation improvement  
consultancies

Change management facilitation

Negotiations and Industrial Relations

Health Informatics

Mediation and Arbitration

### Contact

*Terrie Paul*

Director – Business Services Australian Healthcare & Hospitals Association

Phone: 02 6162 0780 | Fax: 02 6162 0779

Post: PO Box 78 | Deakin West ACT 2600

Location: Unit 2, 1 Napier Close | Deakin ACT 2600

Email: [tpaul@ahha.asn.au](mailto:tpaul@ahha.asn.au) Web: [www.ahha.asn.au](http://www.ahha.asn.au)

